

## AGENDA

### HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA

Open Session Meeting of May 9, 2013  
7:30 A.M.  
(Phoebe Main Campus)

- |       |  |                      |
|-------|--|----------------------|
| I.    | Open meeting and establish quorum  | Ralph Rosenberg      |
| II.   | Consider Approval of Agenda  | Ralph Rosenberg      |
| III.  | Consideration of Open Session Minutes of February 14, 2013, meeting and March 24, 2013, meeting (Drafts previously provided to Members)  | Ralph Rosenberg      |
| IV.   | Presentation of interim financial reports on behalf of Phoebe Putney Memorial Hospital, Inc. and on behalf of Authority.   | Kerry Loudermilk     |
| V.    | Reports from Phoebe Putney Memorial Hospital   | Joel Wernick, et al. |
| VI.   | Motion and vote to close meeting in order to: (i) discuss pending and potential claims and litigation as well as other legally confidential matters with legal counsel; (roll call vote is taken) Consideration of any resulting official action to be taken following the re-opening of the meeting | Ralph Rosenberg      |
| VII.  | Other business, if any   | Ralph Rosenberg      |
| VIII. | Adjournment  |                      |

# HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA

## MINUTES OF MAY 9, 2013 MEETING

### (Open Session)

**Attendees:** Authority Board Members: Ralph Rosenberg, Dr. Steven Kitchen; John Hayes, Dr. Michael Laslie, Lamar Reese, Dr. Sherman and Rev. H. B. Johnson; Other Attendees included: Jay Reynolds, Tommy Chambless, Joel Wernick, Tom Sullivan, Maureen Jackson, Joe Austin and Kerry Loudermilk

**Absent:** Dr. Charles Lingle and Fred Ghiglieri

#### **Call to Order:**

The meeting was called to order by Chairman Rosenberg at 7:30 A.M. in the Willson Board Room of Phoebe Putney Memorial Hospital's Main Campus.

#### **Open Meeting and Establish a Quorum:**

Mr. Rosenberg welcomed the Authority and established that a quorum was present.

#### **Agenda:**

The proposed Agenda for the meeting had been previously provided to Authority Members. Upon motion by Dr. Laslie, seconded by Lamar Reese, the Agenda was adopted by unanimous vote.

#### **Approval of Open Session Minutes of Prior Meetings:**

The Minutes of Open Session meetings held February 14, 2013 and March 14, 2013, of which drafts had previously been provided to Authority Members, were considered and unanimously approved following motion by Dr. Sherman, seconded by Dr. Kitchen.

#### **Financial Reports:**

Kerry Loudermilk presented updated Interim Financial Reports on behalf of Phoebe Putney Memorial Hospital, Phoebe North and on behalf of the Hospital Authority. The financial information for the Hospital did provide some separation of data for Phoebe North operations. A copy of Mr. Loudermilk's report is attached.

### **Reports from Putney Memorial Hospital:**

Tom Sullivan gave a report on Phoebe North, principally focusing on admissions and utilization. Mr. Sullivan also introduced Maureen Jackson, a long time valuable employee of the Hospital and current Vice President, Surgical/Medical Services. Ms. Jackson provided additional information principally dealing with steps taken to provide upgraded patient care and safety. Copies of portions of reports attached.

Mr. Wernick provided comments, including tying in the concepts for the hoped for eventual development of Phoebe North.

Mr. Joe Austin followed with a presentation on overall operations and projects of interest as included in the attached presentations.

### **Closing of the Meeting:**

A motion was made by Mr. Hayes and seconded by Lamar Reese to close the meeting in order to engage in privileged consultation with legal counsel.

Mr. Rosenberg polled the individual Authority Members with respect to their vote on the motion and their votes are shown below:

Ralph Rosenberg	Yes
Dr. Steven Kitchen	Yes
Dr. Michael Laslie	Yes
John Hayes	Yes
Lamar Reese	Yes
Dr. Sherman	Yes
Dr. H. B. Johnson	Yes

The motion having passed, the meeting was closed.

### **Open Session Reconvened:**

The Open Session portion of the Meeting reconvened with all Members present having voted to do so.

### **Adjournment:**

There being no further business, the meeting was adjourned.

STATE OF GEORGIA  
COUNTY OF DOUGHERTY

AFFIDAVIT RELATIVE TO CLOSED MEETING


Personally appeared before the undersigned, RALPH S. ROSENBERG, who having been duly sworn, deposes and states as follows:

1. I am over the age of 18 years, I am suffering under no disabilities and I am competent to testify to the matters contained herein.
2. I am the Chairperson of the Board of the Hospital Authority of Albany-Dougherty County, Georgia (the "Authority").
3. On the 9<sup>th</sup> day of May, 2013, at a meeting of the Authority Board, a motion was duly approved in a roll call vote for the Authority Board to go into closed session for the purposes of: (i) engaging in privileged consultation with legal counsel; (ii) and discussing and reviewing sensitive peer review or evaluation of quality of care information.
4. To the best of my knowledge and belief, the business conducted during the closed portion of the meeting was devoted solely to the above matters for which the meeting was closed.

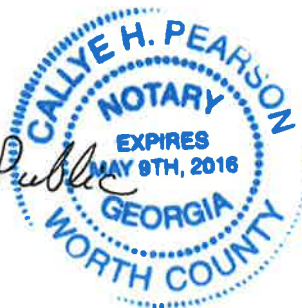
This the 9<sup>th</sup> day of May, 2013.

  
Chairperson

Sworn to and subscribed before me this  
9<sup>th</sup> day of May, 2013.

  
NOTARY PUBLIC (SEAL)  
Dougherty County, Georgia  
My Commission expires: 5.9.16

Callie H. Pearson, Notary Public



HOSPITAL AUTHORITY OF  
ALBANY-DOUGHERTY COUNTY, GEORGIA  
FINANCIAL STATEMENTS

March 31, 2013

**HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA**  
**STATEMENTS OF REVENUES, EXPENSES AND**  
**CHANGES IN UNRESTRICTED NET ASSETS**  
**3/31/2013**

	<b>Unaudited</b>	<b>Audited</b>	<b>Audited</b>
	<b>March 31, 2013</b>	<b>FY 2012</b>	<b>FY 2011</b>
<b>OPERATING REVENUE:</b>			
Net patient service revenue (net of provision for bad debt)		\$ 35,292,985	
Other revenue		605,734	
<b>Total Operating Revenue</b>	-	35,898,719	-
<b>OPERATING EXPENSES:</b>			
Salaries and Wages		11,975,422	
Employee health and welfare		4,146,124	
Medical supplies and other		12,584,774	
Professional services	499,732	2,781,463	4,380,735
Purchased services	2,546	5,489,805	
Depreciation and amortization		2,626,654	
<b>Total Operating Expenses</b>	502,278	39,604,242	4,380,735
<b>Operating Loss</b>	(502,278)	(3,705,523)	(4,380,735)
<b>NONOPERATING INCOME (EXPENSES):</b>			
Contributions from Phoebe Putney Memorial Hospital, Inc.	168,400	4,956,150	941,356
Lease Revenue	66,664	1	1
Interest Expense		(350,000)	
<b>Total Nonoperating Income</b>	235,064	4,606,151	941,357
<b>EXCESS OF REVENUE OVER EXPENSE</b>	(267,214)	900,628	(3,439,378)

**NATURAL CLASS EXPENSES  
HOSPITAL AUTHORITY  
PERIOD ENDING 3/31/2013**

<u>OPERATING REVENUE</u>	<u>ACTUAL 03/31/13</u>	<u>YTD ACTUAL 03/31/13</u>
TOTAL I/P REVENUE	0	0
TOTAL O/P REVENUE	<u>0</u>	0
<b>TOTAL GROSS REVENUE</b>	<b>\$0</b>	<b>\$0</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>		
<b>Contractual Adjustments:</b>		
Medicare	\$0	0
Medicaid	0	0
Other Deductions	<u>0</u>	0
<b>Total Contractual Adjustments</b>	<b>\$0</b>	<b>\$0</b>
<b>Charity and Uncollectible:</b>		
Indigent Care and Charity	\$0	\$0
County Purch of Services	0	\$0
Uncollectible Accounts	0	\$0
Other	<u>0</u>	\$0
<b>Total Charity and Uncollectible</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL DEDUCTIONS     FROM REVENUE</b>	<b>\$0</b>	<b>\$0</b>
<b>NET OPERATING REVENUE</b>	<b>\$0</b>	<b>\$0</b>
Other Operating Revenue	<u>8,333</u>	<u>235,064</u>
<b>INCOME FROM OPERATIONS</b>	<b>\$8,333</b>	<b>\$235,064</b>
<b><u>OPERATING EXPENSES</u></b>		
SALARIES	\$0	
PROF FEES	0	
LEGAL FEES	1,470	499,732
SUPPLIES		
REPAIRS & MAINTENANCE		
CONTRACT SERVICES		
CONSULTING SERVICES		0
LEASED EQUIPMENT		
UTILITIES		
OTHER EXPENSE	0	2,546
DEPRECIATION		
INSURANCE		
EMPLOYEE BENEFITS		
<b>TOTAL OPERATING EXPENSE</b>	<b>\$1,470</b>	<b>\$502,278</b>
<b>OPERATING INCOME (LOSS)</b>	<b>\$ 6,863</b>	<b>\$ (267,214)</b>
NONOPERATING INCOME	0	0
INVESTMENT INCOME AT MARKET		
INTEREST EXPENSE		
<b>NET INVESTMENT INCOME (LOSS)</b>	<b>0</b>	<b>0</b>
<b>EXCESS OF REVENUES OVER EXPENSES</b>	<b>\$ 6,863</b>	<b>\$ (267,214)</b>

**HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA**  
**BALANCE SHEET**  
**3/31/2013**

	<u>Unaudited</u> <u>March 31, 2013</u>	<u>Audited</u> <u>FY 2012</u>	<u>Audited</u> <u>FY 2011</u>
<b>ASSETS</b>			
<b>Current Assets:</b>			
Cash and cash equivalents	\$ 171,189	\$ 17,648,418	\$ 206,309
Assets limited as to use - current	-	-	-
Patient accounts receivable, net of allowance for doubtful accounts	-	9,092,766	-
Supplies, at lower of cost (first in, first out) or market	-	2,912,781	-
Other current assets	-	265,592	-
Total current assets	<u>171,189</u>	<u>29,919,557</u>	<u>206,309</u>
Property and Equipment, net	-	<u>35,583,970</u>	-
<b>Other Assets:</b>			
Goodwill	-	<u>157,345,334</u>	-
Total other assets	-	<u>157,345,334</u>	-
Total Assets	<u>\$ 171,189</u>	<u>\$ 222,848,861</u>	<u>\$ 206,309</u>

<b>LIABILITIES AND NET ASSETS</b>			
<b>Current Liabilities:</b>			
Accounts payable	-	3,737,256	3,612,415
Accrued expenses	-	2,732,950	-
Estimated third-party payor settlements	-	891,070	-
Deferred revenue	33,336	100,000	-
Short-term obligations	-	217,893,063	-
Total current liabilities	<u>33,336</u>	<u>225,354,339</u>	<u>3,612,415</u>
Total liabilities	<u>33,336</u>	<u>225,354,339</u>	<u>3,612,415</u>
<b>Net assets:</b>			
Unrestricted	137,853	(2,505,478)	(3,406,106)
Total net assets	<u>137,853</u>	<u>(2,505,478)</u>	<u>(3,406,106)</u>
Total liabilities and net assets	<u>\$ 171,189</u>	<u>\$ 222,848,861</u>	<u>\$ 206,309</u>

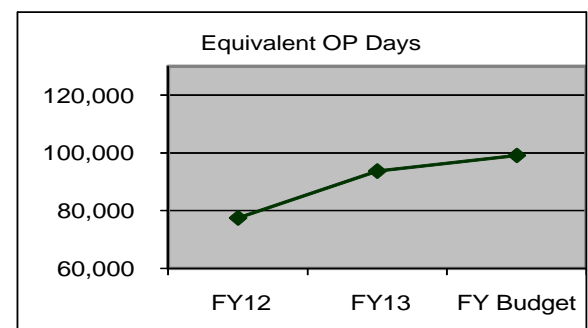
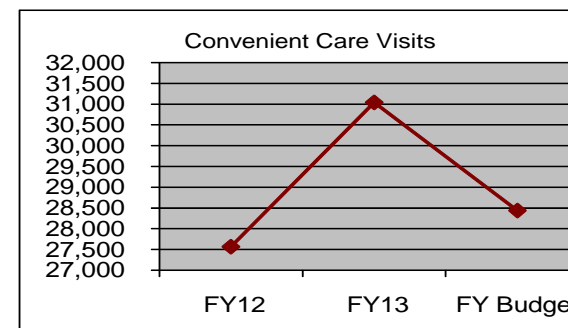
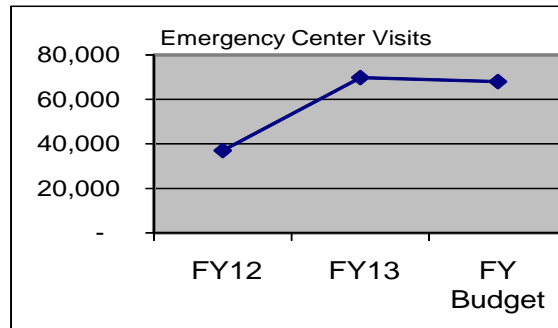
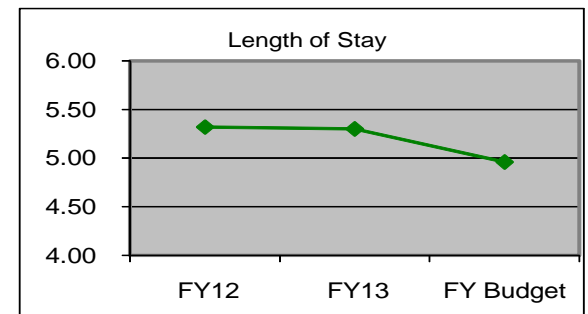
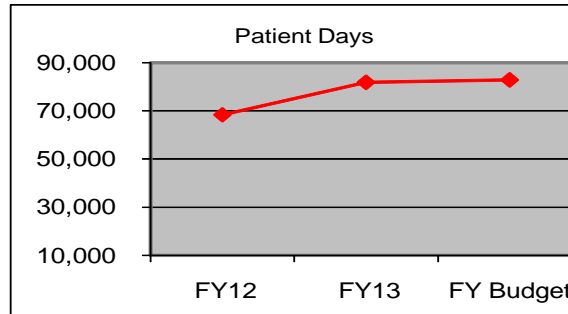
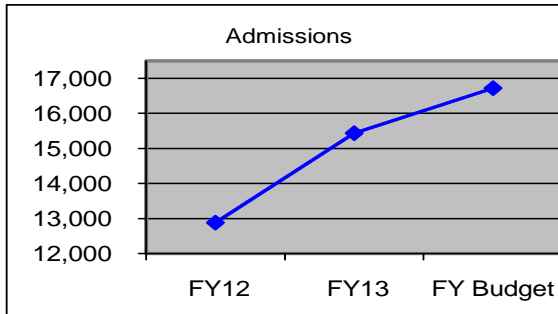


**HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA**  
**STATEMENTS OF CASH FLOWS**  
**3/31/2013**

	<u>Unaudited</u> <u>March 31, 2013</u>	<u>Audited</u> <u>FY 2012</u>	<u>Audited</u> <u>FY 2011</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Funds paid to Georgia Department of Community Health:			
Indigent Care Trust Fund	\$ (1,884,591)	\$ (2,802,812)	\$ (3,834,070)
Upper payment limit	(1,448,651)	(744,169)	(1,373,263)
Funds received from Georgia Department of Community Health:			
Indigent Care Trust Fund			11,053,756
Upper payment limit			4,672,475
Lease Revenue	66,664	1	1
Contribution from Phoebe Putney Memorial Hospital, Inc.	(168,400)		
Transfer of funds received from Georgia Department of Community Health to Phoebe Putney			(10,523,898)
Cash Received from patients and payors		27,697,023	
Cash payments to employees		(14,529,101)	
Payments from Phoebe North	363,321	(19,767,311)	
Funds paid for operating expenses	(640,095)		(772,797)
<b>Net cash provided by operating activities</b>	<u>(3,711,752)</u>	<u>(10,146,369)</u>	<u>(772,796)</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>			
Proceeds from short term obligations		217,993,063	
Interest paid in short term obligations		(350,000)	
Purchase of capital assets		(241,874)	
<b>Net cash provided by capital and related financing activities</b>		<u>217,401,189</u>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Acquisition of Palmyra Park Hospital, LLC		(198,315,843)	
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>			
Transfers from Phoebe Putney Memorial Hospital, Inc.	3,333,242	3,546,981	5,207,333
Noncapital contributions		4,956,151	941,356
Transfers to Phoebe North Campus			
Transfers to Phoebe Putney Memorial Hospital, Inc.	(17,098,719)		(5,207,333)
<b>Net cash used by noncapital financing activities</b>	<u>(13,765,477)</u>	<u>8,503,132</u>	<u>941,356</u>
<b>Net increase (decrease) in cash</b>	<u>(17,477,229)</u>	<u>17,442,109</u>	<u>168,560</u>
Cash, beginning of year	17,648,418	206,309	37,749
<b>Cash, end of year</b>	<u>\$ 171,189</u>	<u>\$ 17,648,418</u>	<u>\$ 206,309</u>
Reconciliation of excess revenues (expenses) to net cash flows provided by operating activities:			
Excess revenues (expenses)	\$ (267,214)	\$ (3,705,523)	\$ (4,380,735)
Adjustments to reconcile excess revenues (expenses) to net cash flows provided by operating activities:			
Depreciation and amortization		2,626,654	
Funds paid to Georgia Department of Community Health	(3,333,242)	(3,546,981)	
Change in:			
Patient accounts receivable		(9,092,766)	
Supplies		303,253	
Other Supplies		378,850	
Accounts payable	(407,952)	124,841	3,607,939
Amounts due to third parties	363,321	891,070	
Accrued Expenses	(66,665)	1,874,233	
<b>Net cash provided by operating activities</b>	<u>\$ (3,711,752)</u>	<u>\$ (10,146,369)</u>	<u>\$ (772,796)</u>

# MAIN CAMPUS & PHOEBE NORTH COMBINED

## FY12 - Main Campus Data Only



### YTD FY13

<u>Statistic</u>	<u>FY12</u>	<u>FY13</u>	<u>FY Budget</u>	<u>Budget Variance</u>
<b>Admissions</b>	<b>12,879</b>	<b>15,438</b>	<b>16,723</b>	<b>(1,285)</b>
<b>Patient Days</b>	<b>68,473</b>	<b>81,854</b>	<b>82,953</b>	<b>(1,099)</b>
<b>Length of Stay</b>	<b>5.32</b>	<b>5.30</b>	<b>4.96</b>	<b>0.34</b>
<b>Emergency Center Visits</b>	<b>37,041</b>	<b>69,840</b>	<b>68,034</b>	<b>1,806</b>
<b>Convenient Care Visits</b>	<b>27,565</b>	<b>31,038</b>	<b>28,436</b>	<b>2,602</b>
<b>Equivalent OP Days</b>	<b>77,507</b>	<b>93,713</b>	<b>99,184</b>	<b>(5,471)</b>

**HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA  
STATEMENTS OF REVENUES, EXPENSES AND  
CHANGES IN UNRESTRICTED NET ASSETS**

**3/31/2013**

	<b>Unaudited</b>	<b>Audited</b>
	<b><u>3/31/2013 YTD</u></b>	<b><u>FY 2012</u></b>
<b>OPERATING REVENUE:</b>		
Net patient service revenue (net of discounts)		\$ 35,292,985
Other revenue		605,734
<b>Total Operating Revenue</b>	<b>-</b>	<b>35,898,719</b>
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<b>Operating Loss</b>	<b>(502,278)</b>	<b>(3,705,523)</b>
<b>NONOPERATING INCOME (EXPENSES):</b>		
Contributions from Physicians	168,400	4,956,150
Lease Revenue	66,664	1
Interest Expense		(350,000)
<b>Total Nonoperating Income</b>	<b>235,064</b>	<b>4,606,151</b>
<b>EXCESS OF REVENUE</b>	<b>(267,214)</b>	<b>900,628</b>

# PHOEBE PUTNEY MEMORIAL HOSPITAL OPERATIONS

- **Imaging**
  - **Opened Meredyth Diagnostic & Imaging Center**
  - **Developing cardiac CT package**
- **Facilities**
  - **Renovation of 7AB (waiting on state approval)**
  - **Cardiovascular Center of Excellence**
  - **Phoebe Distribution Center**
  - **Cath Lab #2 Upgrade**
- **Lab**
  - **Consolidated some testing between PPMH and Phoebe North**
  - **Assist with install of iStat devices in EC**



# PHOEBE PUTNEY MEMORIAL HOSPITAL OPERATIONS

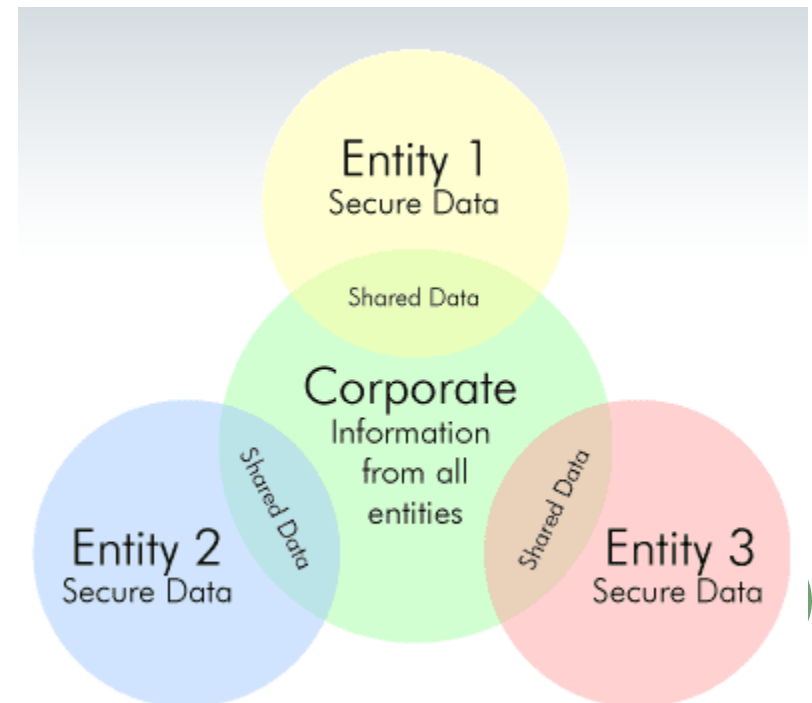
- **Laundry**
  - Addition of Wynfield Park Nursing Home
- **Hospice**
  - **Patty Woodall Retirement, Joyce Ann Williams promoted to new director**
    - YTD FY13    **Outpatient Average Census Day = 148**
    - **Inpatient Average Census Day = 7.5**
- **Outpatient Rehab**
  - **Reorganized all Therapists (PT,OT,ST) across the system to be PPG employees so to enable the ability to float talent system wide.**
- **Home Health**
  - **New Leadership of the Department in place for 6 months**
  - **Setting new volume records for monthly admissions into the agency**
  - **Recent unannounced survey yielded no findings and an early completion of the survey. Many compliments from the surveyors.**





# Multi-entity Credentialing

- \* **Eliminate duplicate provider records between separate locations**
- \* **Keep specific data for each location**
- \* **Create corporate reports**
- \* **Enforce corporate standards**





# **PPMH NORTH CAMPUS**

**Volume Report**  
**April**









